

Five Big Questions at The Start of 2023

- If oil price falls in 2023, is structural ROCE upcycle over?
- Diversified or pure-play E&P business model when dividends preferred over growth?
- How do you add duration and diversity without upsetting investors?
- What does \$TSLA's valuation correction mean for EV growth projections?

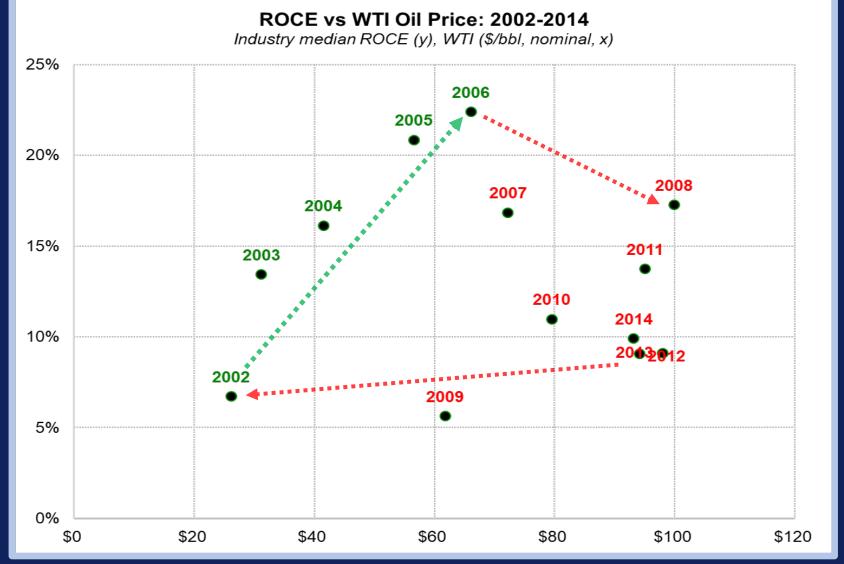


ROCE vs Oil Price: Super-Spike Lessons

(1) 2002-2006: Oil price and ROCE both up sharply

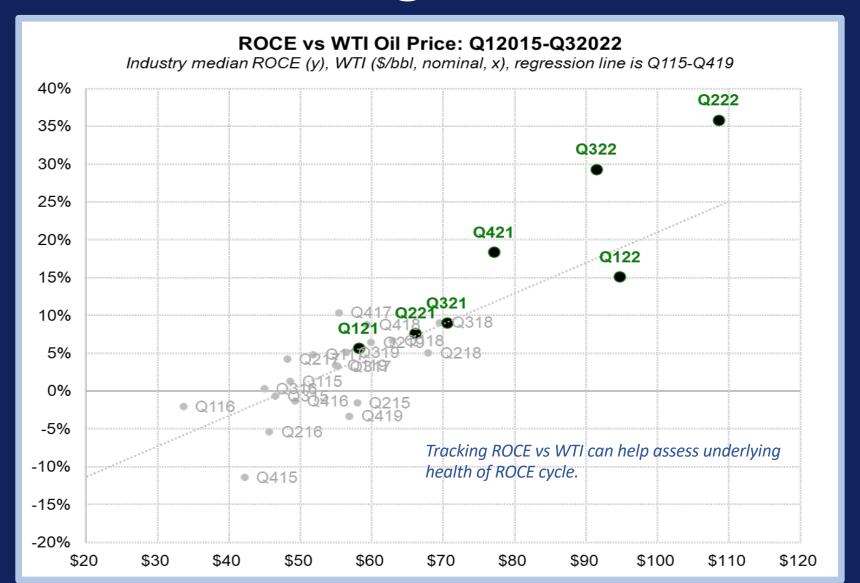
(2) 2008 vs 2006: Oil +\$35, ROCE -5%

(3) 2012 vs 2002: Oil up 4X, ROCE flat!!!



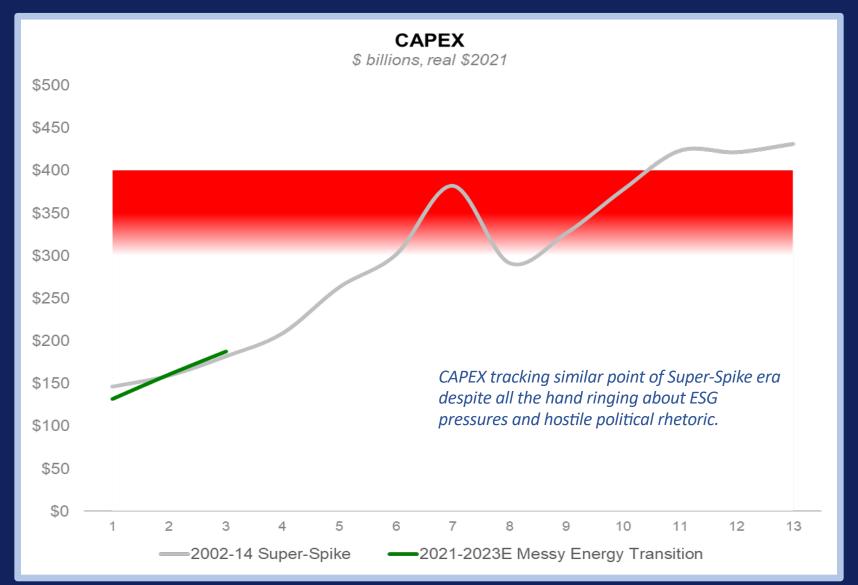


ROCE Above Regression Line Now



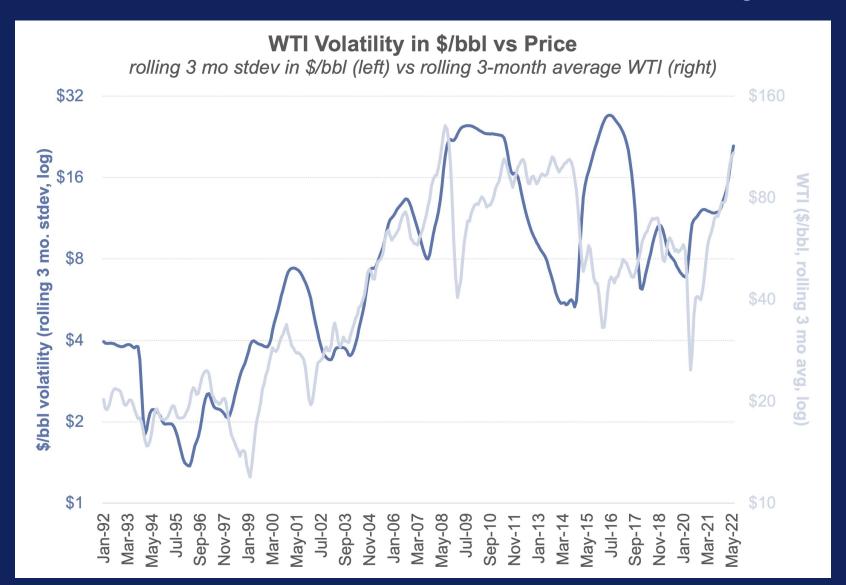


CAPEX Tracking Super-Spike Era...



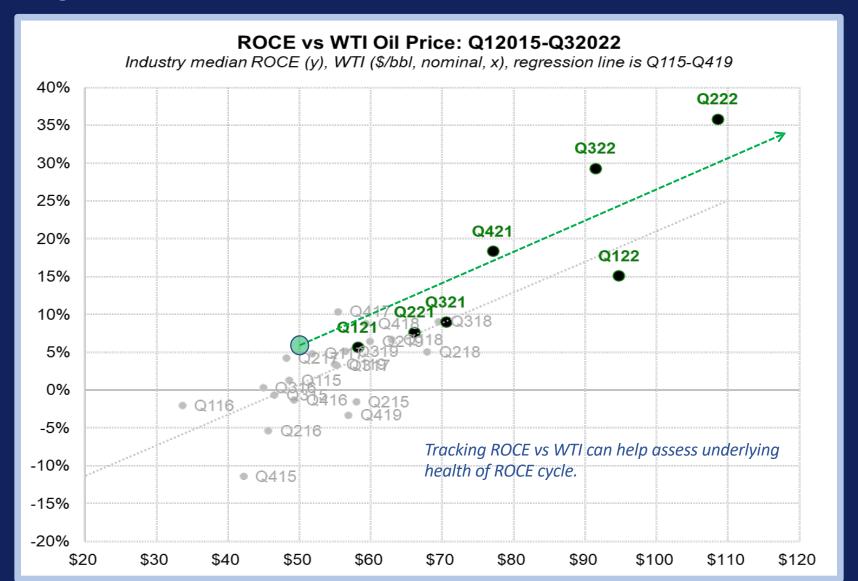


A 1 STDEV Move in WTI is ~\$20/bbl/Q





An Upward Shift in ROCE Counters Vol





→ On A Personal Note...

The Return of the Jeff and Arjun Show SOUTH BEACH!!!



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