

Super-Spiked

with Arjun Murti

*a messy energy
transition era arrives*

presented by



Energy M&A Q&A

Corporate Strategy

What is the purpose of Energy M&A?

- To make a company better
- Top quartile through-cycle ROCE, lower volatility, resiliency at trough
- Extending the duration of advantaged returns
- Size and scale matter...
- ...but dynamism comes from smaller, newer companies



What M&A hot-takes do you disagree with?

- That recent Super Major energy M&A says anything about peak oil demand
- That it says anything about the outlook for new energies
- That this is a bullish price bet



What risks exist with recent M&A?

- A misunderstanding of the underlying resource
- Cultural integration
- Opportunity cost



Is bigger better?

- Not necessarily
- Size and scale are relevant in this messy energy transition era...
- ...and often for large-scale development as an asset or company matures
- Niche, unique strategies are always in demand



What makes sense for SMID-caps?

- It's the same metrics of through-cycle ROCE, volatility, resilience, but strategies might vary
- Example: Is there a long-lived asset that would match a maturing US shale asset?
- Example: How can a shale pure-play consider basin or geographic diversification?
- Is there something in new energies?
- How do you create a unique investment vehicle?



⚡ On A Personal Note: Best advice from a banker



Disclaimer

I certify that these are my personal, strongly held views at the time of this presentation. My views are my own and not attributable to any affiliation, past or present. This is not an investment presentation and there is no financial advice explicitly or implicitly provided here. My views can and will change in the future as warranted by updated analyses and developments.



Subscribe 

veriten.com



arjunmurti.substack.com



[@ArjunNMurti](https://twitter.com/ArjunNMurti)



linkedin.com/in/



Super-Spiked by Arjun Murti

