

### Goodbye Europe, Hello Rest of World

The Energy Transition Needs To Transition

#### IEA, GFANZ Drive Barclays Out of O&G

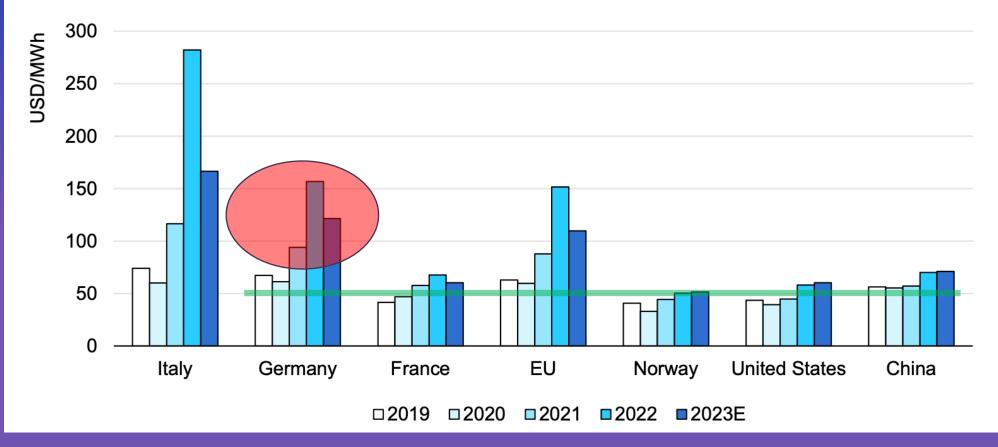
- On Feb 9, 2024, Barclays issued an updated Climate Change Statement
- IEA: Cited the IEA's "Net Zero" report as basis to no longer provide financing to new O&G projects
- GFANZ: Noted the need to reduce financed emissions as a core objective of new policy



Message to other 7 billion people on Earth: Create your own banks and financing vehicles

#### **Electricity Prices for Industrials**

Estimated final electricity price for large industrial customers in energy-intensive industries, 2019-2023



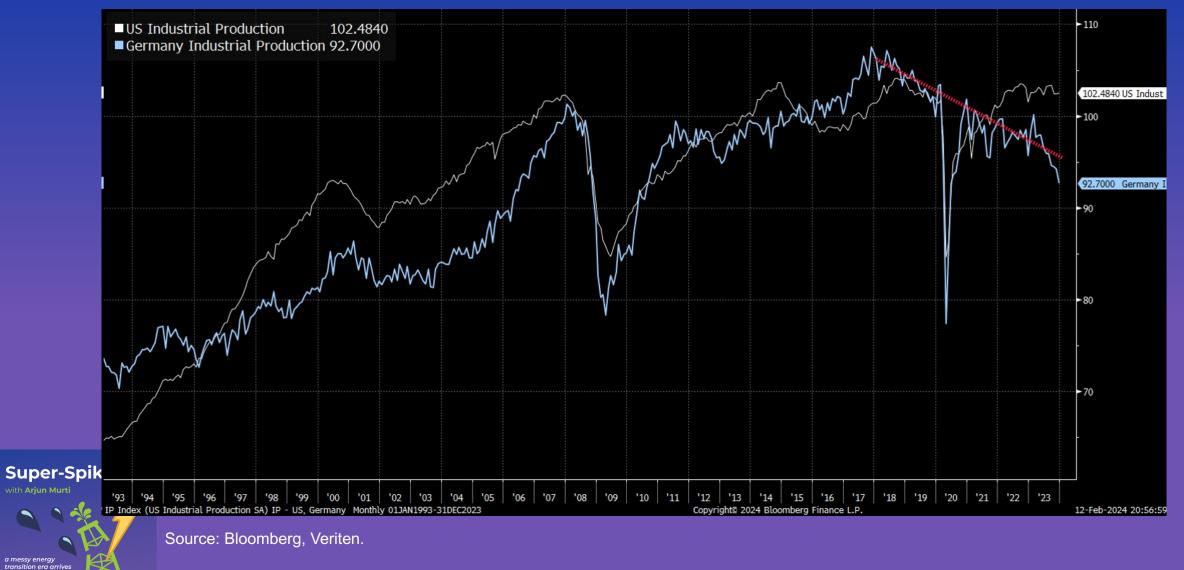


**Super-Spiked** 

a messy energy transition era a

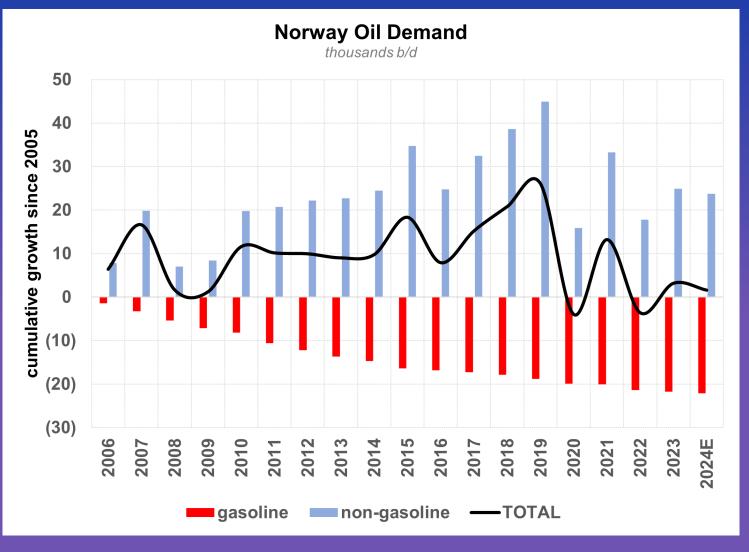
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#### **Germany IP Decline In Structural Decline**



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#### Norway Oil Demand Flat Despite EV Ramp



Source: IEA, Veriten.

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a messy energy transition era arrives

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#### US + Canada: Part of the Solution?

- Will American and Canadian financial institutions continue to support energy development?
- Will US & Canadian oil and natural gas resources be developed to help meet the substantial unmet energy needs of the Rest of the World?
- What other regions are welcoming of CAPEX?



LNG "Pause": The opposite of sensible leadership

#### **Takeaways For Corporates & Investors**

- Peak demand nowhere in sight: What future supply opportunities is your company pursuing?
- Policy as a source of risk volatility
- Fortress balance sheet for businesses exposed to commodity price/margin volatility
- How are you diversifying your financing options and strategies?



# On A Personal Note: Leadership Sincerity vs Appeasement



## Disclaimer

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