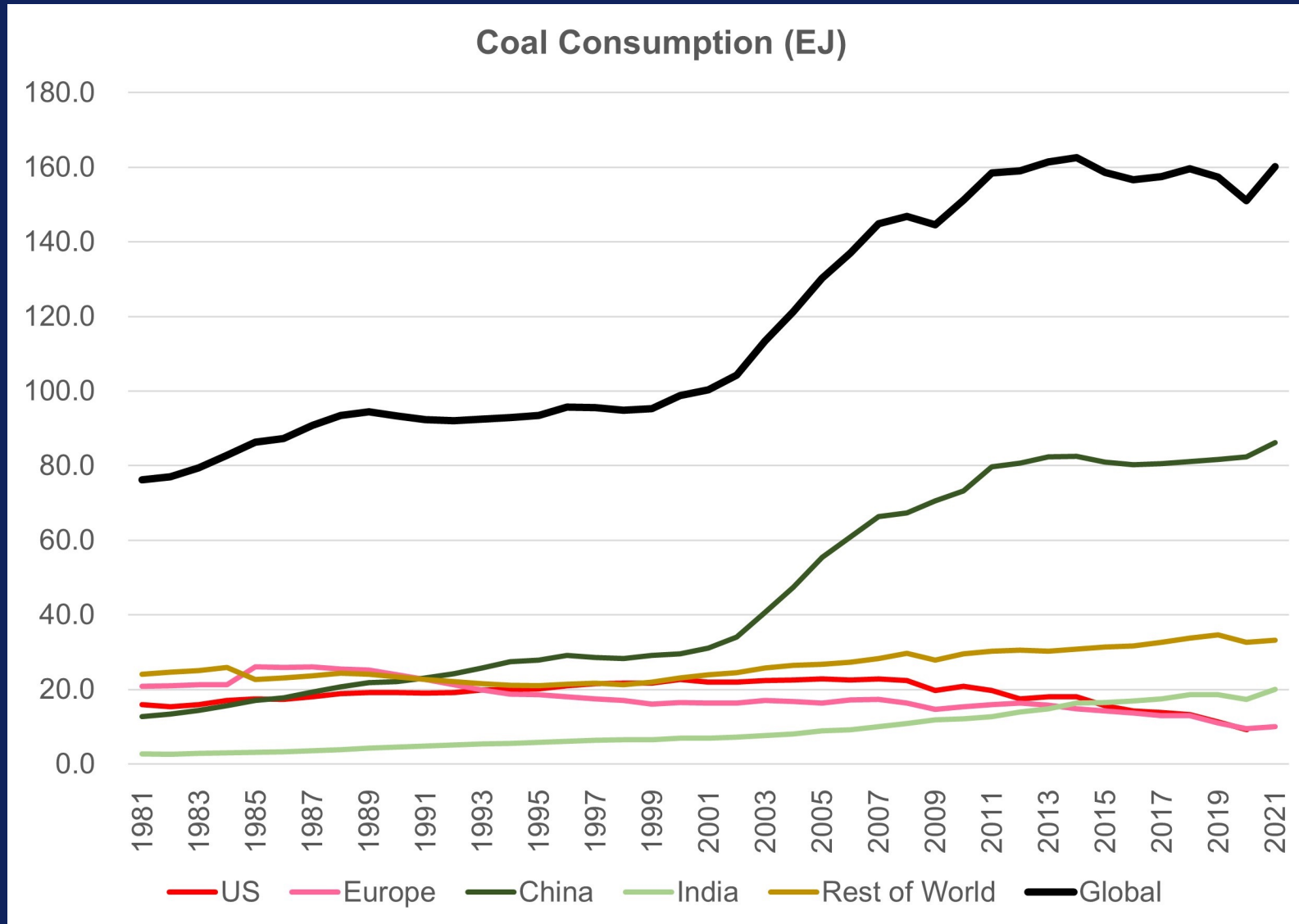


# Respect Your Elders: Lessons from King Coal for Oil & Gas

*Super-Spiked Videopods*



# Coal Demand at an All-Time High

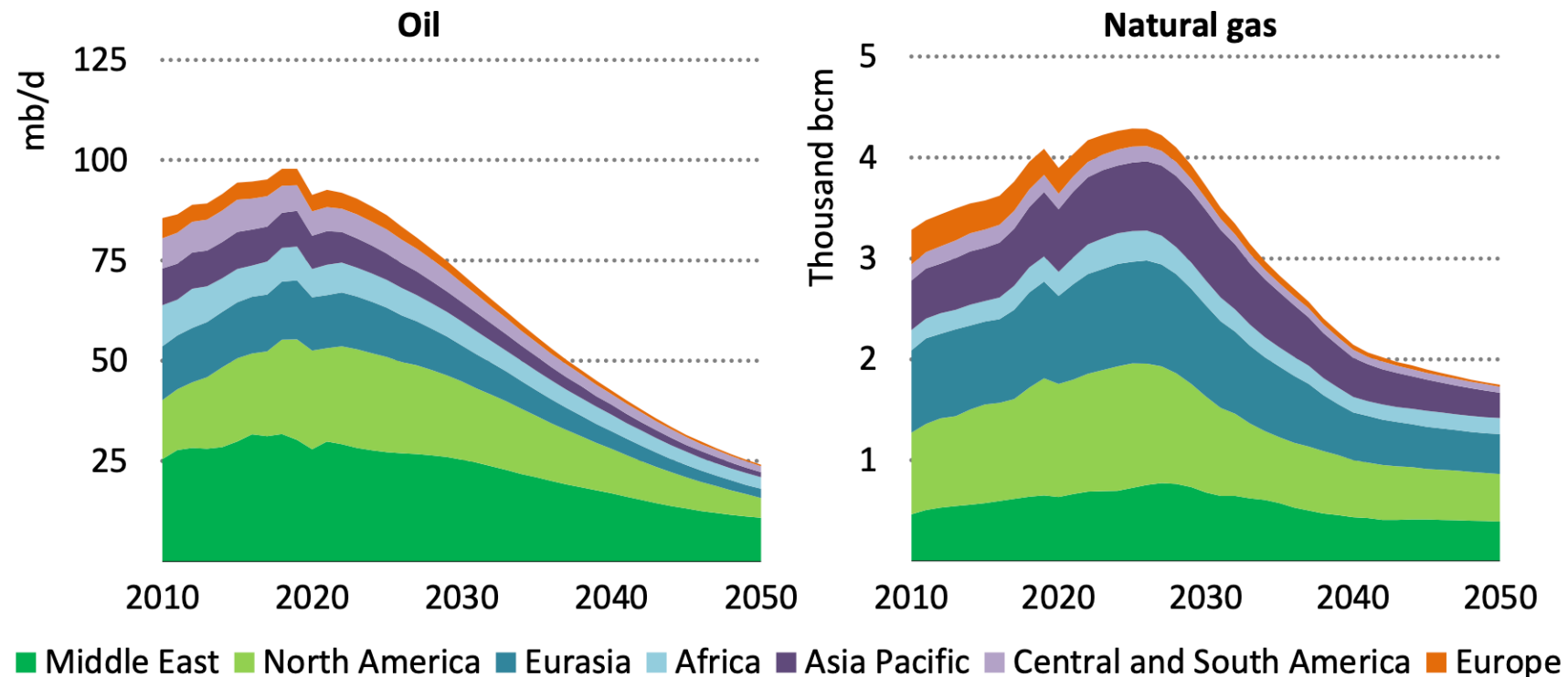


Source: BP Statistical Review of World Energy.



# IEA NZO: Umm...Not on Track?

**Figure 3.3** ▶ Oil and natural gas production in the NZE



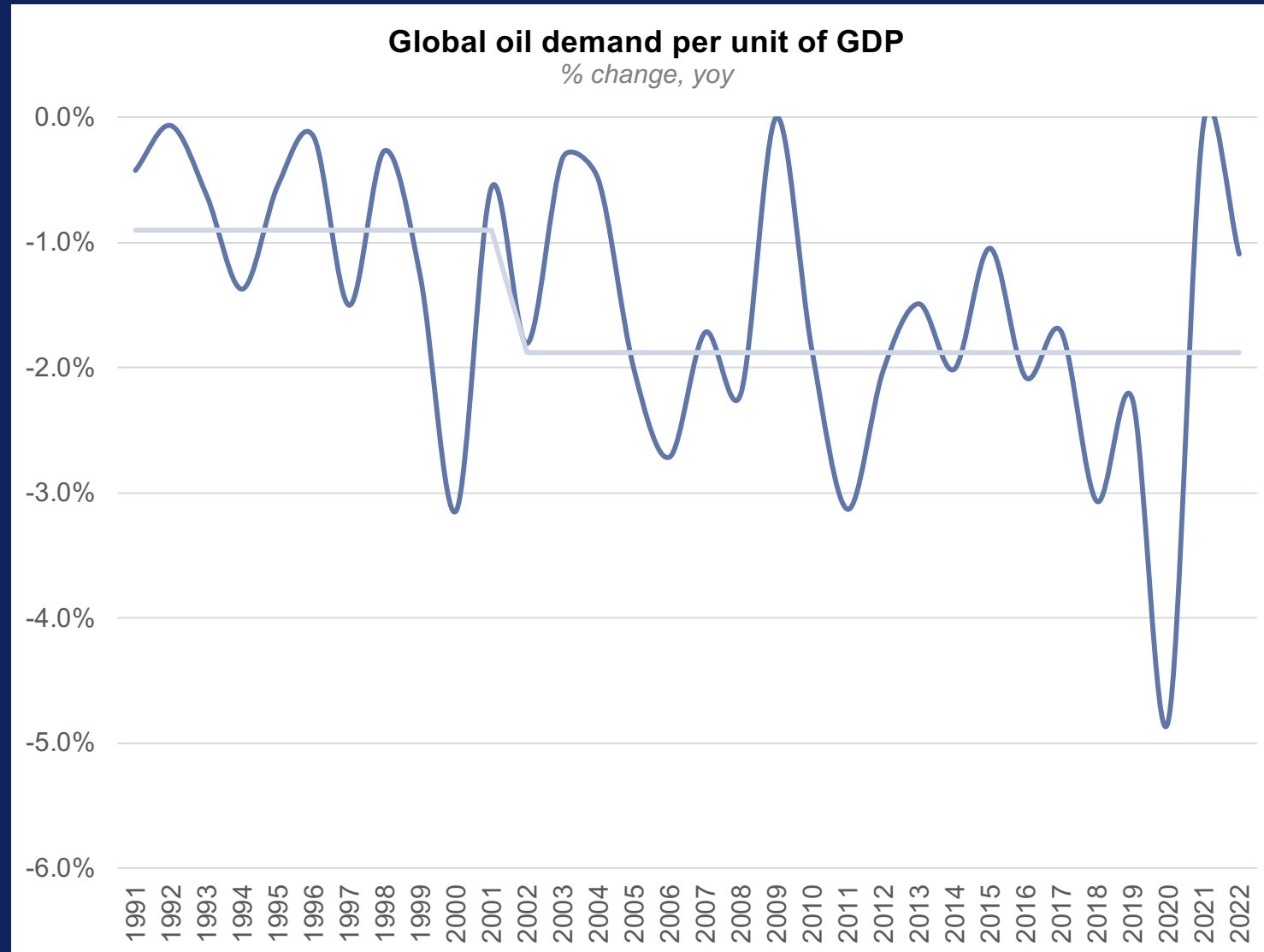
IEA. All rights reserved.

*No new oil and natural gas fields are required beyond those already approved for development. Supply is increasingly concentrated in a few major producing countries*

Source: IEA.



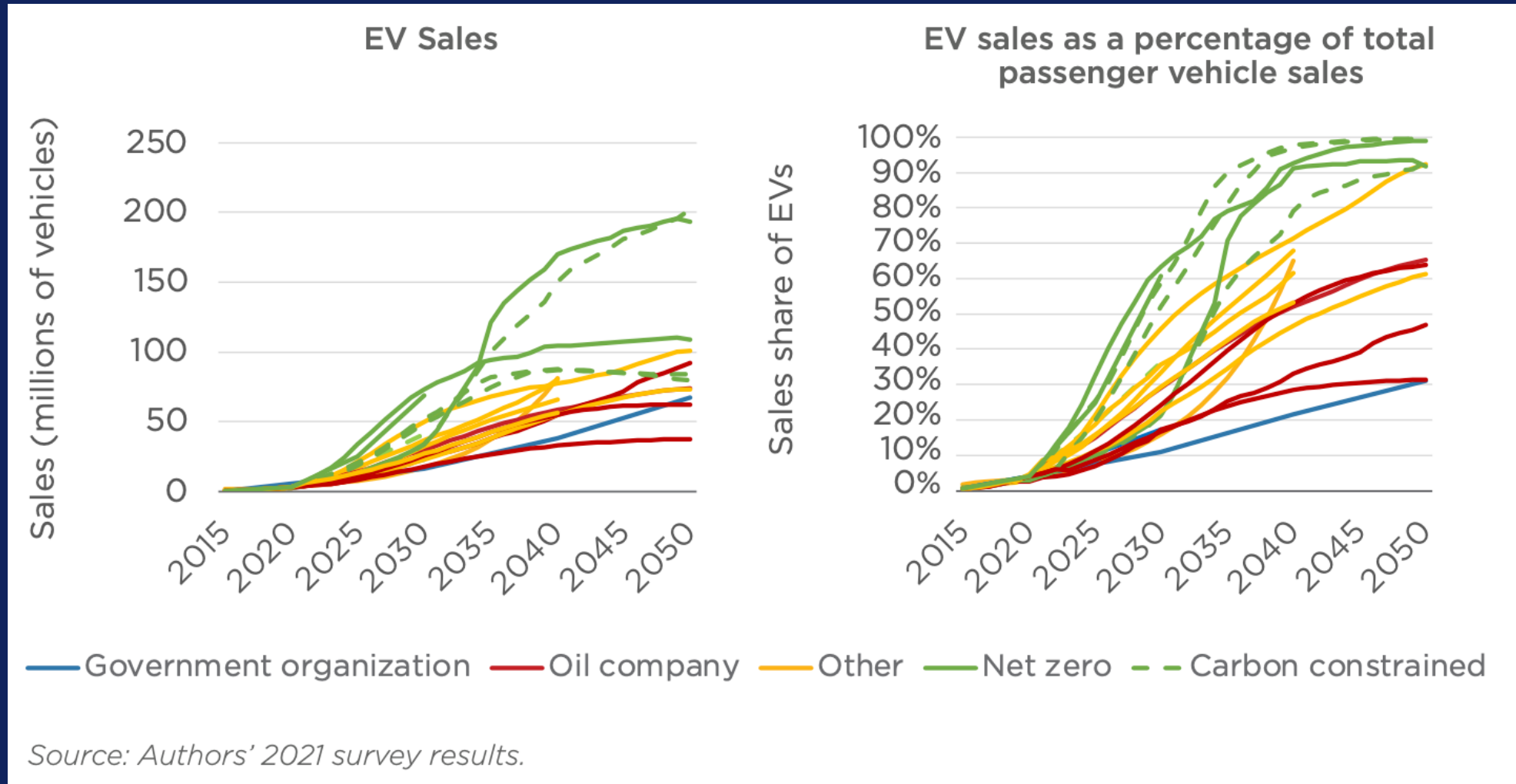
# No Evidence of Step Change in Efficiency



Source: IEA, Goldman Sachs Research, Super-Spiked.



# Taking the Under on EV Hockey Sticks



Source: Center on Global Energy Policy.

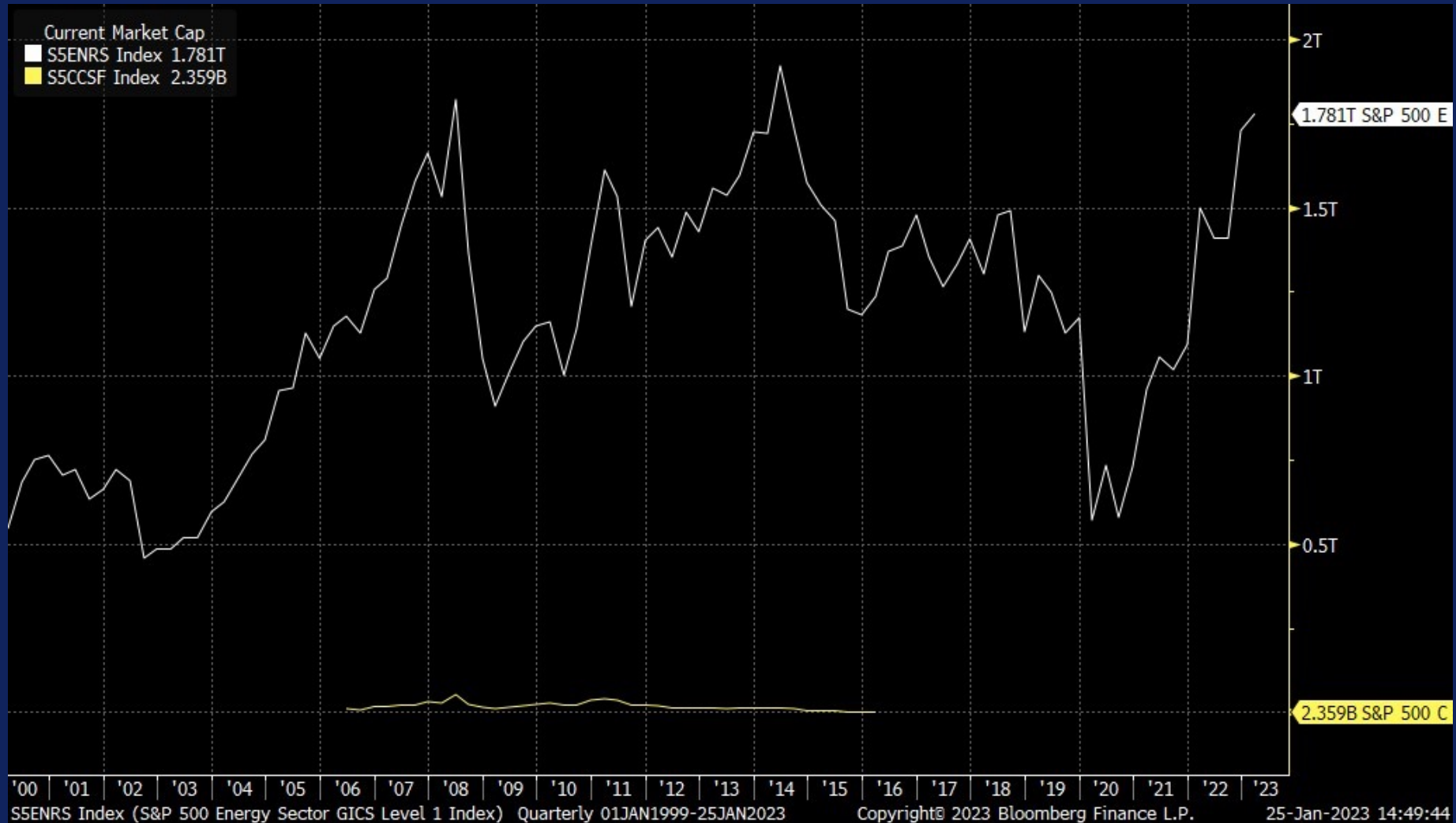


# Natural gas/LNG Growth Drivers

- Europe: Near Zero methane attestation
- China, India, SE Asia: A compliment to coal imports and renewables growth
- Africa: Long-term growth opportunity, but might be met through intra-continent resources



# Market Cap of O&G vs Coal in S&P 500



Source: Bloomberg.



# Takeaways from BTU Investor Deck

- Fortress balance sheet
- Reducing dependence on outside world
- ESG pragmatism
- Focusing on shareholder returns





# Oil & Gas Ownership Structures

- Public:
  - Good outcomes: (1) Going concern outperformers vs S&P; (2) Sell/merge; (3) Liquidate
  - Bad outcomes: (1) Bankruptcy; (2) Purgatory
- Private:
  - Next future growth area;
  - Out of favor regions;
  - Cost of capital arbitrage;
  - Return cash to investors
- US vs Europe vs Rest of world?



# ⚡ On A Personal Note

- Consistency vs hypocrisy
- Do the work...don't rely on perceptions or conventional wisdom
- Can you convince others of your view?



# Disclaimer

I certify that these are my personal, strongly held views at the time of this presentation. My views are my own and not attributable to any affiliation, past or present. This is not an investment presentation and there is no financial advice explicitly or implicitly provided here. My views can and will change in the future as warranted by updated analyses and developments.



# Subscribe



[arjunmurti.substack.com](https://arjunmurti.substack.com)



[@ArjunNMurti](https://twitter.com/ArjunNMurti)



[linkedin.com/in/](https://linkedin.com/in/)



[Super-Spiked by Arjun Murti](#)



Listen on  
**Apple Podcasts**

